

CABINET

DATE	10/06/2020
REPORT OF	Councillor Stan Shreeve Portfolio Holder for Finance and Resources
RESPONSIBLE OFFICER	Sharon Wroot Director of Resources and Governance
SUBJECT	2019/20 Provisional Outturn Report
STATUS	Open
FORWARD PLAN REF NO.	CB 06/20/02

CONTRIBUTION TO OUR AIMS

The Council has two clear strategic priorities – Stronger Economy and Stronger Communities. In order to achieve these priorities the Council needs to have a clear and robust financial and commissioning plan which focusses on long term financial sustainability.

EXECUTIVE SUMMARY

This report provides key information regarding the Council's provisional financial outturn for 2019/20. Key messages are:

- The 2019/20 financial year has proved to be very challenging from a number of perspectives. The Council has ended the year with a balanced budgetary position but this has only been possible through the utilisation of non recurrent funding.
- Underspends within funding and corporate budgets have been used to partially offset service overspends, with utilisation of corporate earmarked reserves to bring the overall position back on budget. Reserves will be predominantly drawn from debt financing and business rates, with remaining balances assessed to be still adequate to meet anticipated liabilities in these areas.
- Pressures have been faced across a range of areas but in particular within Children's Services, where demand has continued to exceed resources. Various actions are being taken to bring spend back in line with budget including a robust and challenging programme of work aimed at responding to the challenges presented by the increased number of referrals into the system. This programme is expected to bring costs down over time whilst still ensuring the Council is achieving the best outcomes for children.
- As this is the provisional outturn position it is important to note that there may be technical adjustments which may affect this position.
- The Council is continuing to make a series of longer term investments within the Borough to support its key priorities. These investments will provide the catalyst for the delivery of wider economic and housing growth.
- 84% of the overall revised capital programme has been delivered in year. The provisional outturn position for capital indicates an under-spend of £6.8M. Slippage requests have been reviewed and considered as part of capital governance arrangements. These are detailed in Annex 1 to this report, along with the revised capital programme for 2019/22.

- General fund reserves, set aside to deal with any unforeseen events, remain at £8.3M as at the end of the 2019/20 financial year. In addition, corporate reserves are held to address specific risk areas such business rates during 2019/20 a call against corporate reserves has been made to deal with a recent Ofsted review. This is expected to continue into 2020/21, with additional drawdowns likely to support the COVID-19 pandemic.

Further detail and analysis is provided within Appendix 1 to this report.

RECOMMENDATIONS

It is recommended that Cabinet:

1. Notes the Provisional Financial Outturn and refers the report to Scrutiny for consideration.
2. Approves the drawdown of £1.9M earmarked reserves to support the delivery of a balanced year end position.
3. Approves the use of the management of change reserve to address any other significant variances arising from technical adjustments linked to the completion of the year end accounts.
4. Approves slippage requests in respect of the 2019/20 capital scheme as detailed in Annex 1.
5. Approves the revised 2020/23 Capital Programme as detailed in Annex 1

REASONS FOR DECISION

The report is important in identifying to Cabinet both successes, to note progress, and areas of forecast revenue overspend and amendment to the capital programme where actions need to be taken. The area of focus commentary highlights the achievement of any milestones or potential risks affecting the delivery of outcomes.

1. BACKGROUND AND ISSUES

- 1.1 Attached at Appendix 1 is the Provisional Financial Outturn Report for 2019/20. This provides details of the Council's financial position and includes sections on key areas of the Council's activities, incorporating revenue, capital and reserves

2. RISKS AND OPPORTUNITIES

- 2.1 Key Risks and opportunities are detailed within Appendix 1

3. OTHER OPTIONS CONSIDERED

- 3.1 Not Applicable.

4. REPUTATION AND COMMUNICATIONS CONSIDERATIONS

- 4.1 The financial environment in which the Council is operating remains challenging and any significant financial issues will be communicated externally through a variety of media.

5. FINANCIAL CONSIDERATIONS

- 5.1 As set out in the report.

6. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

- 6.1 Ultimately all resourcing decisions taken by the Council impact upon the environment. For this reason the Council must take climate change and environmental issues into account in the establishment of its financial plans.
- 6.2 The Council's financial strategy looks towards consuming resources more efficiently, eliminating waste and supporting and developing the green economy and infrastructure. This includes recognising and realising the economic and social benefits of a high quality environment. By working towards a low carbon economy, the area will be prepared for, and resilient to, the impacts of climate change. Environmental impact assessments are undertaken for individual budget proposals.

7. CONSULTATION WITH SCRUTINY

- 7.1 Quarterly resource reports are progressed to Scrutiny for consideration

8. FINANCIAL IMPLICATIONS

- 8.1 As set out in the report

9. LEGAL IMPLICATIONS

- 9.1 There are no legal issues immediately arising from the content of this report given that it is a vehicle to advise and update as to current position. The recommendation for a referral to Scrutiny is prudent.

10. HUMAN RESOURCES IMPLICATIONS

- 10.1 There are no direct HR implications arising from the contents of this report

11. WARD IMPLICATIONS

- 11.1 All wards affected.

12. BACKGROUND PAPERS

- 12.1 Finance and Commissioning Plan 2019/20 – 2021/22
<https://www.nelincs.gov.uk/wp-content/uploads/2018/05/4.-Budget-Finance-and-Commissioning-Plan-2019-20-2012-22-1.pdf>
- 12.2 2019/20 Quarter 3 Finance Monitoring Report
<https://www.nelincs.gov.uk/wp-content/uploads/2019/05/6-Qtr-3-Finance-Monitoring-Report.pdf>

13. CONTACT OFFICER(S)

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COUNCILLOR STAN SHREEVE
PORTFOLIO HOLDER FOR FINANCE AND RESOURCES

Finance Monitoring Report 2019/20 – Provisional Outturn



Director of Finance Overview

The 2019/20 financial year has proved to be very challenging from a number of perspectives. The Council has ended the year with a balanced budgetary position but this has only been possible through the utilisation of non recurrent funding. Pressures have been faced across a range of areas but in particular within Children's Services, where demand has continued to exceed resources. Various actions are being taken to bring spend back in line with budget including a robust and challenging programme of work aimed at responding to the challenges presented by the increased number of referrals into the system. This programme is expected to bring costs down over time whilst still ensuring the Council is achieving the best outcomes for children.

In March 2020, the Council's activities were severely impacted by the Coronavirus pandemic. The pandemic is having widespread socio-economic impacts both nationally and internationally. The Council, along with other councils across the country, is leading the effort to support communities in the UK through this major crisis. The Council has distributed £1.6M of hardship funding to individuals and is distributing £35M in business support grants to cover costs associated with business interruption and aid cash flow.

The Government has recognised the huge efforts that councils are making and responded to concerns regarding the financial strain being put on the sector by providing additional funding and providing a commitment that they will receive the resources they need to deal with the direct impacts of the pandemic. It is important to note that the impact of the pandemic is felt across both the income and cost base. Income pressures relate to taxation and fees and charges, and cost pressures are significant and wide ranging and impact on all aspects of service delivery, both aspects impact not only now but for the months and years to come.

In December 2019, the 2020/21 Local Government Financial Settlement was announced, The Council received a real-term increase in its funding for the first time in a number of years. The additional funding has been allocated to support a range of priorities including education, homelessness and social care. However, the settlement is for just one year only and the planned introduction of 75% business rate retention and the Fair Funding review have been further delayed due to the Coronavirus pandemic.

Whatever the outcome of the changes to the national funding model, the Council's long-term financial strategy has remained focused on the achievement of financial sustainability by embracing the area's economic potential and growing the local tax base. The intention is to ensure the Council becomes financially resilient and self-sufficient and generate the resources necessary to maintain and reinvest in quality public services, however our plans have been substantially impacted by the Coronavirus pandemic and the subsequent response.

In light of that the Council is reviewing its financial plans to ensure the financial standing of the Council remains intact and that it is well placed to deal with further challenges ahead. This includes regular assessments in relation to the adequacy of its reserves, a robust and challenging recovery plan, and regular review of the collection funds. Importantly though, the Council remains committed to financial sustainability and supporting the delivery of the Council's key priorities of stronger economy and stronger communities.

Revenue Summary

£0.0M Total Revenue Forecast
Overspend

£6.0M Service Budgets
Forecast Variance

REVENUE	Budget £'M	Forecast £'M	Variance £'M
Corporate & Democratic Services	8.6	8.4	(0.2)
Environment	18.6	18.3	(0.3)
Economy & Growth	22.6	22.5	(0.1)
Childrens & Family Services	54.4	61.1	6.7
Public Health & Leisure	5.3	5.3	0.0
Adult Services	50.2	50.1	(0.1)
	159.7	165.7	6.0
Corporate Budgets	(3.6)	(9.1)	(5.5)
	156.1	156.6	0.5
Earmarked reserves	(4.1)	(4.1)	0.0
School Balances	(2.2)	(2.2)	0.0
Total	149.8	150.3	0.5
Funding	(149.8)	(150.3)	(0.5)
Net	0.0	0.0	0.0

At the end of 2019/20, the Council is expected to outturn with a balanced financial position. Service budgets have outturned with a £6.0M overspend. This is as a result of previously reported pressures across a range of frontline services, including well documented challenges within the social care system, and within environment where external factors have impacted on spend during the year.

Underspends within funding and corporate budgets have been used to partially offset service overspends, with utilisation of corporate earmarked reserves to bring the overall position back on budget. Reserves have been predominantly drawn from debt financing and business rates, with remaining balances assessed to be still adequate to meet anticipated liabilities in these areas.

As this is the provisional outturn position it is important to note that there may be technical adjustments which may affect this position. In the event that there is any significant variance following completion of the year end accounts, it is proposed to deal with this through the management of change reserve.

Revenue Highlights

Service Area	£'M	Commentary
Corporate & Democratic Core	(£0.2M) Underspend	The overall underspend has resulted primarily from savings from an insurance review and from pension prepayment arrangements that more than offset the pressures that largely existed from childcare legal costs and some shortfalls in original service savings plans
Environment	(£0.3M) Underspend	The underspend within Environment is primarily from waste disposal contract savings and additional income generation and staff savings within Community Protection. These have more than offset cost pressures from increasing repair costs of an ageing refuse vehicle fleet
Economy & Growth	(£0.1M) Underspend	The savings following an insurance review and staff vacancy savings have more than offset the pressures within the service that primarily result from a shortfall in the savings target from the Engie Partnership and shortfalls in car parking income
Children & Family Services	£0.3M Overspend	Family Hubs - A savings proposal was built into the budget in respect of an asset rationalisation and co-location programme across the Family Hubs. This aims to offer the best use of resource for families. A Family Hubs project team has been established and discussions remain on-going with CCG colleagues. No saving has been achieved this financial year
Children & Family Services	£2.9M Overspend	SEN / Inclusion service - Due to both increasing numbers of children and demand and complexity of need of looked after children. Actions will remain in 2020-21 to reduce placement costs but not at the expense of outcomes for the child. A clear action plan is in place, supported by capacity and resources to improve outcomes for children and young people with SEND. Whilst such actions are helping at the current time the number of children coming into the system are exceeding those where needs can be met locally
Children & Family Services	£3.3M Overspend	Safeguarding and Child Resource & Regulation - The Child Resource & Regulation pressures relates to Foster Carer payments, Special Guardianships and Residency Orders, Agency Foster care placements and pressures in Children's Homes to manage and prevent out of area placements, and children becoming Looked After This continues and will continue to be a financial pressure due to an increase in the numbers of looked Children Looked After, which at end March 2020 stood at 576 (569 at the end of February 2020). Whilst specific actions to manage the overspend in this area are limited other wider service actions will continue in 2020-21 such as targeted actions around placement costs. In respect of Safeguarding the additional cost of agency social workers, which have needed to be used to manage the high demand of the service actions will continue to manage caseloads and reduce the number of Agency Social Workers required as well as recruiting to permanent vacant posts. Cost pressures around LAC Civil Secure are a cause for concern. This area of spend is very difficult to estimate and is very much cohort dependent and this year is proving to be particularly demanding

Revenue Highlights Continued

Service Area	£'M	Commentary
Children & Family Services	0.0	DSG (Dedicated Schools Grant) - Not reported within the above figures but worthy of note is the spending pressure on the High Needs Block. The DSG has outturned at £0.9m overspent leaving only £0.05m remaining in the central DSG contingency. Actions will continue in the 2020-21 financial year on the residential project and Valuing Care will assist in reducing, but not eliminate, this pressure and work on alternative placements remains on-going.
Public Health	0.0	The Council received a ring fenced Public Health grant of £10.7m in 2019/20. This grant is allocated to a number of services with the aim of improving the health of the local population. The services that benefit from the Public Health grant include Drugs & Alcohol, Wellbeing Service, Sexual Health, Health Visitors, Schools Nurses and the Localities team. Whilst there are demand needs, the work is targeted and tailored to the grant available. Due to the nature of the grant being ring fenced any under or overspend is rolled into a specific earmarked reserve for future utilisation on public health activities. This year an underspend of £100k was added to the reserve.
Leisure	0.0	In respect of the Leisure portfolio a minor overspend has materialised. The reason for this is that the Council has made a provision in its end of year accounts in respect of losses incurred by LIL resulting from the closure of Cleethorpes Pool. The Council accepts there has been a loss suffered as a result of the recent contamination of the pool but has yet to come to a position as to the full extent of the loss. The provision is made without any admission of liability or wrongdoing.
Adult Services	0.0	Although a net nil budget outturn for Adult Services had been projected for the full year a minor underspend has been achieved. However a drawdown of earmarked reserves of £2.43m in year has been actioned to achieve this. This has a significant impact on the amount remaining in reserves. This service is subject to increasing demand across all elements of adult social care including demographic growth, children transitioning to adults services and cost pressures from the living wage which impacts across residential care, supported living and home based care. Innovative and transformational solutions to achieve our outcomes for Adult Services will continue to be explored whilst working with the CCG to ensure we maximise the opportunities across the new union arrangements.
Adult Services	(1.0)	Housing - Underspend due to staff vacancy savings

Revenue Highlights Continued

Service Area.	£'M	Commentary
Other Budgets	(£2.1M) Underspend	Underspend on other budgets is as a result of the release of corporate capacity budgets to cover service overspends. In year capacity budgets are held to mitigate unforeseen risks through the year
Other Budgets	(£0.7M) Underspend	Underspend against borrowing costs is as a result of delays to the delivery of the capital programme
Other Budgets	(£0.2M) Underspend	Additional LSVT Receipts
Other Budgets	(£0.4M) Underspend	Savings against the centralised insurance budgets
Other Budgets	(£1.9M) Underspend	EMR Drawdowns have been actioned to balance the ledger

Capital Summary

(£6.8M)

Service Capital Forecast
Variance

84%

% of Revised Capital
Programme Spent

Underspend

CAPITAL	Approved Programme £'M	Forecast £'M	Variance £'M
Corporate & Democratic Services	3.7	3.6	(0.1)
Environment	3.7	3.4	(0.3)
Economy & Growth	28.1	23.2	(4.9)
Childrens & Family Services	2.2	1.7	(0.5)
Public Health & Leisure	0.2	0.1	(0.1)
Adult Services	4.8	3.9	(0.9)
Total Capital Budgets	42.7	35.9	(6.8)
Funding	(42.7)	(35.9)	6.8
Net	0.0	0.0	0.0

The provisional outturn position for capital, as shown above, indicates an underspend of £6.8M.

84% of the revised capital programme has been delivered in year.

Slippage requests have been reviewed and considered as part of the capital challenge process. These are detailed in Annex 1 to this report, along with the revised capital programme for 2020-23

Significant variances in excess of £0.25M are detailed on the next page.

Capital Highlights

In 2019/20, 84% of the revised capital programme has been delivered. This has been brought about through the active management of projects, covering overspends through reprofiling 2019/20 allocations and bringing forward schemes where possible.

	2019/20 Capital £M
Approved Programme	42.70
Forecast Outturn	35.87
Variance	(6.83)
Made up of:	
Underpends	(7.87)
Overspends	1.04
Variance	(6.83)

Slippage requests have been received for £7.1M, with £7.8M of underspends available to support these requests as detailed above. Slippage requests should be approved as carry forward to support schemes that are underway. Full details of slippage are included in Annex 1 to this report.

In the context of the Council's current financial position, the importance of the capital programme in the delivery of strategic and financial objectives has never been more important. As a consequence of the above, where underspends against capital allocations have been reported, these are being challenged to ensure spending is timely and in accordance with corporate priorities. The Council continues to fund its capital programme through a mix of borrowing, capital receipts, grants and other external contributions. Funding for capital projects is integrated into financial planning processes and aligned to the delivery of the Council's strategic priorities.

Capital Highlights

Service Area	Approved Programme	£'M	Commentary
Resources	Backlog Maintenance	£0.2M Overspend	The overspend on this scheme relates to the spend in relation to the COVID-19 care home works, which is funded through external grant.
Environment	Litter Bin Upgrade Plan	(£0.2M) Underspend	The underspend relates to the deferral of the waste strategy - this amount requires to be slipped into 20/21.
Economy & Growth	Gilep Junction Improvements	(£0.5M) Underspend	Revised business case & offer letter has now been approved for this whole project & it will all be re-profiled in 20/21 to reflect the revised budgets.
Economy & Growth	Shiip	(£2.8M) Underspend	Revised costings have now been received for electricity and water that result in a circa £1.6m underspend on the whole project. In addition to this there is a £350k slippage due to a revised programme of works on highways infrastructure & £200k slippage due to delays on land purchase. There has also been a change in the works programme with a need to focus on the CATCH roundabout first, causing delays on the construction of the substation.
Economy & Growth	Unlocking The Potential	£0.3M Overspend	Revised business case & offer letter have now been approved. The budgets will all be re-profiled to reflect this in 20/21.
Economy & Growth	A18 Laceby To Ludborough	(£0.2M) Underspend	Works overlapped the financial year-end and the budget underspend will therefore be slipped into 20/21 to cover outstanding costs.
Economy & Growth	Smart Energy For Business	(£0.7M) Underspend	Project change request has been submitted and agreed with MHCLG, which will result in some decommitment of ERDF funding against the scheme.
Economy & Growth	A180 Sth Humber Bank Major Maint	(£0.4M) Underspend	The tender came in under the cost estimate initially. A change to design on the approach to Westgate roundabout has reduced the underspend. HLEP have agreed to additional works of carriageway resurfacing on Gilbey Road which will utilise approx £150k of this underspend.
Adult Services	Disabled Facilities Grant	(£0.6M) Underspend	£300k has been transferred back into DFG from Social Care grant & at this late stage in the financial year this will now need to be slipped. The full DFG programme over the next 4 years has now been more realistically profiled to enable a more accurate spend in each financial year.
Childrens Services	Sufficiency Of School Places	(£0.4M) Underspend	Delays on final stages of work due to COVID-19.

Reserves

£8.3M

General Fund

5.5%

General Fund as % Of
Net Budget

£16.4M

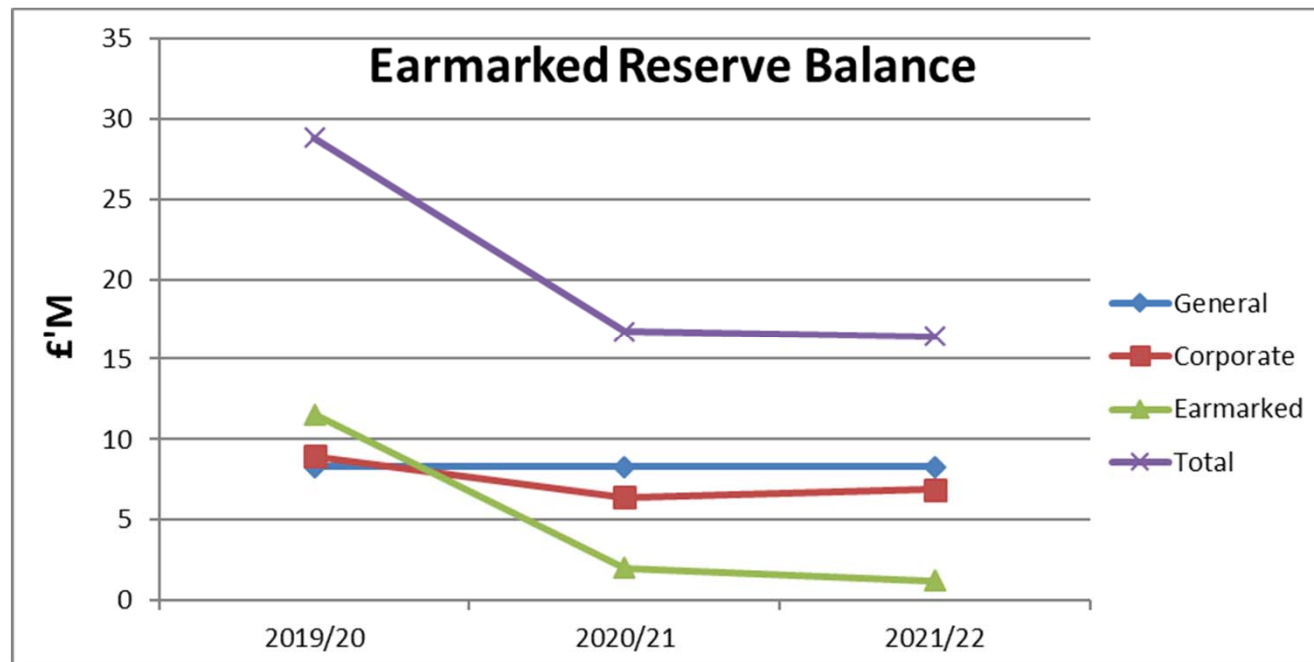
Forecast 2021/22 Total
Reserve Balance

General fund reserves, set aside to deal with any unforeseen events, remain at £8.3M. This is in line with the medium term financial plan and considered to be a prudent level taking into account the increased level of risk to which the Council is currently exposed.

In addition the Council maintains corporate reserves to address key risk areas. These are reviewed regularly, and considered as part of the monitoring and planning process throughout the year, during 2019/20 £2.0M has been utilised in addressing issues raised through recent Ofsted reviews.

Service reserves are expected to reduce further to support transformation and other initiatives. In 2019/20 the earmarked balance includes the first tranche of COVID-19 local authority support grant of £5.2M which is expected to be fully utilised in 2020/21.

There is a risk that further use of reserves, in response to the COVID-19 pandemic, may be required. The situation will continue to be monitored and reported through 2020/21. This would further reduce our closing reserves balances, and would require plans being put in place to replenish as part of future planning processes.



Name	2019/20 Balance £'M	Purpose
Self Insurance	£1.3M	Required to meet cost of claims which are insured internally
Business Rates Equalisation	£1.5M	Used to mitigate fluctuations in business rates income without impacting service budgets
Management of Change	£1.3M	To cover costs of organisational change
Debt Financing	£1.0M	Used to mitigate costs of borrowing and capital programme activity
Transformation	£2.4M	Used for delivery of key transformation projects

Working Capital Management

94.8%

2018/19 % Creditor Invoices Paid within 30 days

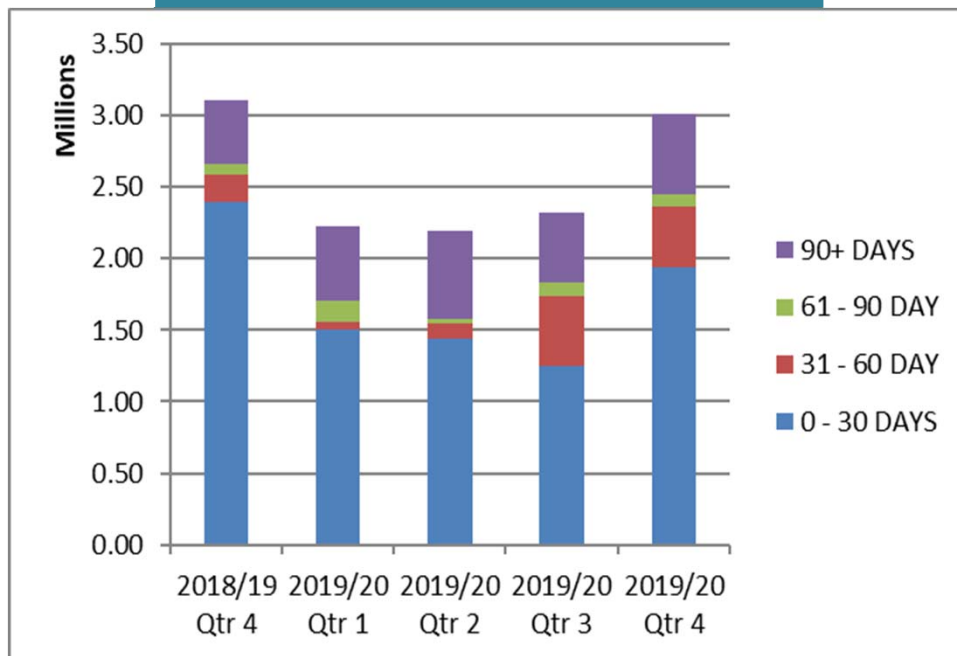
94.8%

2019/20 % Creditor Invoices Paid within 30 days

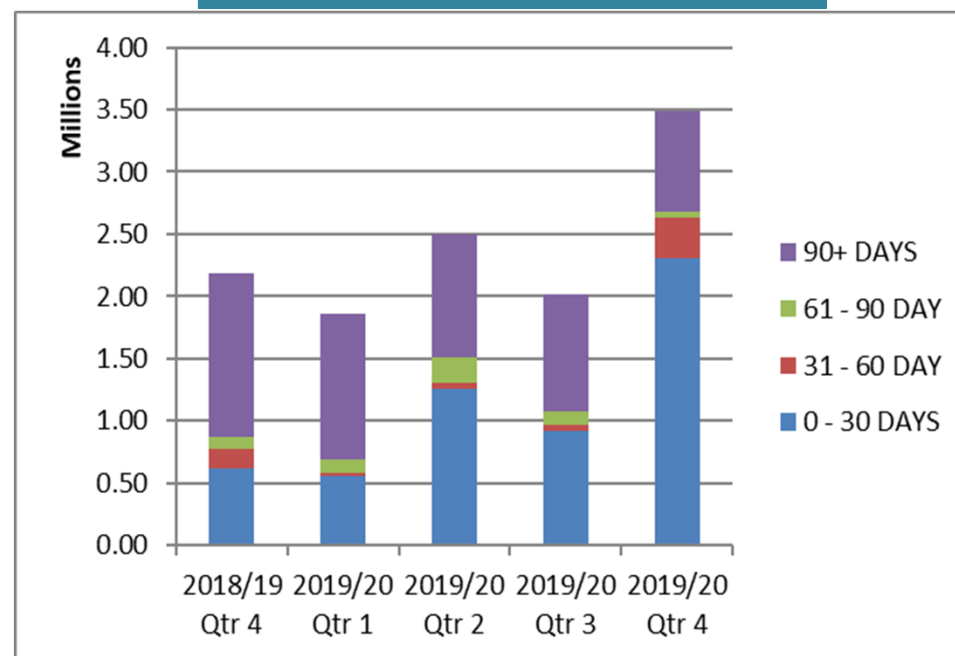


Direction of Travel

Council Managed Sundry Debts



Engie Managed Sundry Debts



Overall managed aged debt has increased from Qtr. 3 (2019/20) by £2.2M to that of Quarter 4. Council aged debt increase £0.7M. This is due to an increase of £0.7M for 0–30 day invoices, due to larger value invoices raised to academies in Quarter 4. Aged debt over 90 days has increased by £73k. 31 to 90 days aged debt has decreased by £83k. Telephone recovery work has resulted in some success on aged debt. Engie debt has increased by £1.5M. This is due to an increase of £1.4M for 0–30 day invoices, again due to increased volume of larger invoices raised in Quarter 4.

Of the top ten debtors over 90 days Council Managed Debt, 3 are with the customer awaiting further information, 2 are awaiting further information from the service, 2 are now paid, and 1 is at telephone recovery stage.

Of the top ten debtors over 90 days Engie managed debt, 6 are awaiting further information, 3 are awaiting property sale, and 1 is with court enforcement.

Capital Programme

Capital Programme

SCHEME	2020/21 Approved Capital Programme £000's	Slipped Requested from 2019/20 £000's	B/F funding to cover re profile in 2019/20 £000's	Changes to Programme £000's	2020/21 Revised Capital Programme £000's	2021/22 Approved Capital Programme £000's	2022/23 Approved Capital Programme £000's
Childrens Services							
Schools - Devolved Formula Cap Grant	240	33	0	(27)	246	90	0
Schools - Backlog Maintenance	500	0	(19)	(110)	371	500	500
Schools - Basic Need Sufficiency of Places	4,028	362	0	0	4,390	4,000	4,000
Childcare Management System Inv.	0	24	0	0	24	0	0
Special Educational Needs and Disability Fund	466	24	0	0	490	0	0
Looked After Children	201	85	0	0	286	0	0
Nursery places	0	0	0	141	141	0	0
Liquidlogic	0	0	0	68	68	0	0
Lincs2 Portal System Inv.	0	4	0	0	4	0	0
Service Improvement Education	0	61	0	0	61	0	0
Adult Services							
Disabled Facilities Grants	3,279	329	0	(593)	3,015	2,686	5,650
Housing Assistance Grants and Loans	500	140	0	0	640	405	250
Community Housing	133	79	0	0	212	0	0
Social Care - Better Care Fund	0	10	0	0	10	0	0
Environment							
Fleet Replacement Programme inc. Recycling Collection	3,339	14	0	1,130	4,483	3,754	0
Litter Bin and Recycling Replacement and Upgrade	0	219	0	0	219	0	0
AQMER (Air Quality Equip)	0	1	0	0	1	0	0
Enhancement of Bereavement Services	1,071	45	0	0	1,116	566	0
Willing/Peaksfield Flood Alleviation	336	50	0	0	386	0	0
Peoples Park refurbishment	0	76	0	0	76	0	0
Household Recycling Scheme	950	0	(27)	0	923	0	0
Resources							
Backlog Maintenance	800	33	0	37	870	750	0
Property Rationalisation Programme	0	30	0	100	130	100	0
Capital Investment	1,616	0	0	(2,167)	0	4,449	2,024
Digital Strategy Delivery/Imp Civica/Edrms	117	60	0	0	177	10	0
Fire Segregation Works	0	95	0	0	95	0	0
Heritage Asset at risk	809	54	0	0	863	41	0
Shared Services							
Corporate Systems Investment	657	116	0	0	773	0	0
IT Transformation Programme	130	0	0	0	130	98	0
ICT refresh	556	14	0	54	624	995	646
Public Health							
GY Leisure Centre	0	3	0	0	3	0	0
Health and Well Being Centre	137	0	0	0	137	0	0
Drug & Alcohol Recovery	34	48	0	0	82	0	0
Playing Pitch Reprovision	2,708	0	(7)	(370)	2,331	2,120	250

Capital Programme - continued

SCHEME	2020/21 Revised Capital Programme £000's	Slippaged Requested from 2019/20 £000's	B/F funding to cover re profile in 2019/20 £000's	Changes to Programme £000's	2020/21 Revised Capital Programme £000's	2021/22 Revised Capital Programme £000's	2022/23 Revised Capital Programme £000's
Economy and Growth							
Local Transport Plan Schemes	3,669	165	0	(53)	3,781	3,419	3,419
Freeman Street Regeneration	0	7	0		7	0	0
Cleethorpes HLF Townscape Heritage	2,186	125	0	(1,023)	1,288	1,043	141
GLLEP Junction Improvement	2,932		0	193	3,125	0	0
Cartergate Office Development	182	38	0		220	0	0
Sth Humber Infrastructure and Investment Programme	13,609	2,813	0	(1,601)	14,821	2,368	0
CATCH offshore	0	17	0	0	17	0	0
Supported Housing Scheme	914	100	0	0	1,014	0	0
Immingham lock flood def gates	2,008	0	0	(1,945)	63	0	0
Coastal Communities	285	0	(52)	348	581	0	0
Smart Energy for business	3,235	728	0	(562)	3,401	0	0
NEL Funded Energy	0	0	0	204	204		
A180 - South Humber Link Road	303	352	0	0	655	0	0
PSiCA (Partnership in Conservation Area)	340	50	0	(20)	370	280	200
Town Deal Investment	4,750	159	0	(2,375)	2,534	2,375	0
Riverhead Square & Unlocking Potential	3,340	0	0	1,762	5,102	0	0
Central Clee Regeneration	2,353	122	0	(250)	2,225	2,645	0
Europarc Food Enterprise Zone	534	76	0	0	610	0	0
Stallingborough Engineering Development	1,902	74	0	0	1,976	0	0
Controlling Rogue Landlords	59	0	0	0	59	0	0
Open For Culture	1,547	59	0	0	1,606	7	0
Estate Road 2	0	0	0	2,079	2,079	0	0
Corporation Bridge	0	0	0	500	500	2,000	2,470
A18 Laceby to Ludborough	2,014	204	0	0	2,218	0	0
Accelerated Construction		0	(11)	2,699	2,688	0	0
Corporate and Democratic							
The Knoll	0	9	0	0	9	0	0
Eco Park	0	64	0	0	64	0	0
Capital Receipt Flexibility	250	0	0	0	250	250	0
TOTAL CAPITAL PROGRAMME	69,019	7,171	(116)	(1,781)	74,844	34,951	19,550
Funding							
External Grants	27,690	5,451	(71)	(90)	32,980	15,005	14,431
Corporate Borrowing	40,573	1,363	(45)	(1,722)	40,720	19,660	5,119
Capital Receipts	250	76			326	250	0
Revenue Contributions	80	31			111	36	0
Other Private inc S106	426	250		31	707	0	0
	69,019	7,171	(116)	(1,781)	74,844	34,951	19,550